"Horatio Alger" HARLON L. DALTON

The two preceding selections dramatize the American Dream coming true: the success stories of the fictional Ragged Dick and the real-life Cohn Powell exemplify the myth of individual success in America, as both men rise above poverty to reach their goals. This piece by Harlon L. Dalton questions that myth, calling it not only false, but worse—"socially destructive." Using Alger as his prime example, Dalton systematically explains how the rags-to-riches myth can conceal important social realities like race and class. Dalton is a professor at Yale Law School and author of Racial Healing: Confronting the Fear Between Blacks and Whites (1995), from which this selection is taken.

Ah, Horatio Alger, whose name more than any other is associated with the classic American hero. A writer of mediocre fiction, Alger had a formula for commercial success that was simple and straightforward: his lead characters, young boys born into poverty, invariably managed to transcend their station in life by dint of hard work, persistence, initiative, and daring.[1] Nice story line. There is just one problem—it is a myth. Not just in the sense that it is fictional, but more fundamentally because the lesson Alger conveys is a false one. To be sure, many myths are perfectly benign, and more than a few are salutary, but on balance Alger's myth is socially destructive.

The Horatio Alger myth conveys three basic messages: (1) each of us is judged solely on her or his own merits; (2) we each have a fair opportunity to develop those merits; and (3) ultimately, merit will out. Each of them is, to be charitable, problematic. The first message is a variant on the rugged individualism ethos In this form, it suggests that success in life has nothing to do with pedigree, race, class background, gender, national origin, sexual orientation—in short, with anything beyond our individual control. Those variables may exist, but they play no appreciable role in how our actions are appraised.

This simply flies in the face of reality. There are doubtless circumstances—the hiring of a letter carrier in a large metropolitan post office, for example—where none of this may matter, but that is the exception rather than the rule. Black folk certainly know what it is like to be favored, disfavored, scrutinized, and ignored all on the basis of our

race. Sometimes we are judged on a different scale altogether. Stephen Carter has written movingly about what he calls "the best black syndrome," the tendency of White folk to judge successful Black people only in relation to each other rather than against all comers. Thus, when Carter earned the second-highest score in his high school on the National Merit Scholarship qualifying test, he was readily recognized as "the best Black" around, but somehow not seen as one of the best students, period.[2]

Although I would like to think that things are much different now, I know better. Not long ago a student sought my advice regarding how to deal with the fact that a liberal colleague of mine (and of Stephen Carter's) had written a judicial clerkship recommendation for her in which he described her as the best Black student to have ever taken his class. Apparently the letter caused a mild stir among current law clerks in several courthouses, one of whom saw fit to inform the student. "What was the professor [whom she declined to name] thinking of?" she wondered aloud. "What does his comment mean? What is a judge supposed to make of it? 'If for some reason you think you have to hire one of them, then she's the way to go'? I could understand if he said I was one of the top ten students or even the top thousand, but what does the 'best Black' mean?"

Black folk also know what it is like to be underestimated because of the color of their skin. For example, those of us who communicate in standard English are often praised unduly for how well we speak. This is, I might add, an experience all too familiar to Asian-Americans, including those born and bred in the U.S.A. And we know what it is like to be feared, pitied, admired, and scorned on account of our race, before we even have a chance to say boo! We, in turn, view White people through the prism of our own race based expectations. I honestly am surprised every time I see a White man who can play basketball above the rim, just as Puerto Ricans and Cubans tend to be surprised to discover "Americans" who salsa truly well. All of which is to say that the notion that every individual is judged solely on personal merit, without regard for sociological wrapping, is mythical at best.

The second message conveyed by Horatio Alger is that we all have a shot at reaching our true potential. To be fair, neither Alger nor the myth he underwrote suggests that we start out equal. Nor does the myth necessarily require that we be given an equal opportunity to succeed. Rather, Alger's point is that each of us has the power to create our own opportunities. That turns out to be a difficult proposition to completely disprove, for no matter what evidence is offered up to show that a particular group of people have not fared well, it can always be argued that they did not try hard enough, or that they spent too much time wallowing in their predicament and not enough figuring out how to rise above it. Besides, there are always up-by-the-bootstraps examples to point to, like Colin Powell, whose name has so frequently been linked with that of Horatio Alger's that he must think they are related. [3] Nevertheless, it is by now generally agreed that there is a large category of Americans—some have called it the

underclass—for whom upward mobility is practically impossible without massive changes in the structure of the economy and in the location of public resources.

As for the notion that merit will out, it assumes not only a commitment to merit-based decision making but also the existence of standards for measuring merit that do not unfairly favor one individual over another. Such standards, of course, must come from somewhere. They must be decided upon by somebody. And that somebody is rarely without a point of view. Ask a devotee of West Coast basketball what skills you should look for in recruiting talent and near the top of his list will be the ability to "get out on the break," to "be creative in the open court," and "to finish the play." On the other hand, ask someone who prefers East Coast basketball and her list will rank highly the ability "to d-up [play defense]," "to board [rebound]," and "to maintain focus and intensity."

Or, to take another example, what makes a great Supreme Court justice? Brains to spare? Common sense? Proper judicial temperament? Political savvy? Extensive lawyering experience? A well-developed ability to abstract? Vision? Well-honed rhetorical skills? A reverence for our rich legal heritage? The capacity to adapt to changing times? Even if one is tempted to say "all of the above," how should these (or any other set of characteristics) be ranked? Measured? Evaluated?

The answers depend in part on whom you ask. Practicing lawyers, for example, are probably likely to rank extensive lawyering experience more highly than, say, brains. They are also likely to pay close attention to judicial temperament, which for them means whether the prospective justice would be inclined to treat them with respect during a court appearance. Sitting judges are also likely to rank judicial temperament highly, meaning whether the prospective justice would he a good colleague. In choosing among the other characteristics, they might each favor the ones that they happen to possess in abundance. Politicians might well see more merit in political savvy than would, say, academics, who could be expected to favor brains, the ability to abstract, and perhaps rhetorical skills.

All of these relevant actors might be honestly trying to come up with appropriate standards for measuring merit, but they would arrive at markedly different results. And any given result would screen out people who would succeed under another, equally plausible set of standards. Thus, if there is a genuine commitment to merit-based decision making it is possible that merit will out, but only for those who have the right kind of merit.

Which brings us to the prior question: is merit all we care about in deciding who gets what share of life's goodies? Clearly not. Does anyone, for example, honestly believe that any Supreme Court justice in recent memory was nominated solely on the basis of merit (however defined)? Any President? Any member of Congress? Does anyone believe that America's health-care resources are distributed solely on merit?

That tax breaks are distributed solely on merit? That baseball club owners are selected solely on merit?

As I suggested earlier, the mere fact that a myth is based on false premises or conveys a false image of the world does not necessarily make it undesirable. Indeed, I place great stock in the idea that some illusions are, or at least can be, positive. As social psychologist Shelley Taylor has observed, "[normal] people who are confronted with the normal rebuffs of everyday life seem to construe their experience [so] as to develop and maintain an exaggeratedly positive view of their own attributes, an unrealistic optimism about the future, and a distorted faith in their ability to control what goes on around them.[4] Taylor's research suggests that, up to a point, such self-aggrandizement actually improves one's chances of worldly success.[5]

This may well explain the deep appeal of the Horatio Alger myth. True or not, it can help to pull people in the direction they want to go. After all, in order to succeed in life, especially when the odds are stacked against you, it is often necessary to first convince yourself that there is a reason to get up in the morning. So what is my beef? Where is the harm?

In a nutshell, my objection to the Alger myth is that it serves to maintain the racial pecking order. It does so by mentally bypassing the role of race in American society. And it does so by fostering beliefs that themselves serve to trivialize, if not erase, the social meaning of race. The Alger myth encourages people to blink at the many barriers to racial equality (historical, structural, and institutional) that litter the social landscape. Yes, slavery was built on the notion that Africans were property and not persons; yes, even after that "peculiar institution" collapsed, it continued to shape the life prospects of those who previously were enslaved; yes, the enforced illiteracy and cultural disruption of slavery, together with the collapse of Reconstruction, virtually assured that the vast majority of "freedmen" and "freedwomen" would not be successfully integrated into society; yes, Jim Crow laws, segregation, and a separate and unequal social reality severely undermined the prospects for Black achievement; yes, these and other features of our national life created a racial caste system that persists to this day; yes, the short-lived civil rights era of the 1950s and 1960s was undone by a broad and sustained White backlash; yes, the majority of Black people in America are mired in poverty; yes, economic mobility is not what it used to be, given the decline in our manufacturing and industrial base; yes, the siting of the illicit drug industry in our inner cities has had pernicious effects on Black and Latino neighborhoods; yes, yes, yes, BUT (drumroll) "all it takes to make it in America is initiative, hard work, persistence, and pluck." After all, just look at Cohn Powell!

There is a fundamental tension between the promise of opportunity enshrined in the Alger myth and the realities of a racial caste system. The main point of such a system is to promote and maintain inequality. The main point of the Alger myth is to proclaim that everyone can rise above her station in life. Despite this tension, it is possible for the myth to coexist with social reality. To quote Shelley Taylor once again:

[T]he normal human mind is oriented toward mental health and... at every turn it construes events in a manner that promotes benign fictions about the self, the world, and the future. The mind is, with some significant exceptions, intrinsically adaptive, oriented toward overcoming rather than succumbing to the adverse events of life At one level, it constructs beneficent interpretations of threatening events that raise self-esteem and promote motivation; yet at another level, it recognizes the threat or challenge that is posed by these events.[6]

Not surprisingly, then, there are lots of Black folk who subscribe to the Alger myth and at the same time understand it to be deeply false. They live with the dissonance between myth and reality because both are helpful and healthful in dealing with "the adverse events of life." Many Whites, however, have a strong interest in resolving the dissonance in favor of the myth. Far from needing to be on guard against racial "threat[s] or challenge[s]," they would just as soon put the ugliness of racism out of mind. For them, the Horatio Alger myth provides them the opportunity to do just that.

Quite apart from the general way in which the myth works to submerge the social realities of race, each of the messages it projects is also incompatible with the idea of race-based advantage or disadvantage. If, as the myth suggests, we are judged solely on our individual merits, then caste has little practical meaning. If we all can acquire the tools needed to reach our full potential, then how important can the disadvantage of race be? If merit will eventually carry the day, then shouldn't we be directing our energies toward encouraging Black initiative and follow-through rather than worrying about questions of power and privilege?

By interring the myth of Horatio Alger, or at least forcing it to coexist with social reality, we can accomplish two important goals. First, we can give the lie to the idea that Black people can simply lift themselves up by their own bootstraps. With that pesky idea out of the way, it is easier to see why White folk need to take joint ownership of the nation's race problem. Second, the realization that hard work and individual merit, while certainly critical, are not guarantors of success should lead at least some White people to reflect on whether their own achievements have been helped along by their preferred social position.

Finally, quite apart from race, it is in our national interest to give the Horatio Alger myth a rest, for it broadcasts a fourth message no less false than the first three—that we

live in a land of unlimited potential. Although that belief may have served us well in the past, we live today in an era of diminished possibilities. We need to, make a series of hard choices, followed by yet more hard choices regarding how to live with the promise of less. Confronting that reality is made that much harder by a mythology that assures us we can have it all.

- [1] Edwin P. Hoyt, *Horatio's Boys: The Life and Works of Horatio Alger, Jr.* (Radnor, Penn.: Chilton Book Company, 1974). [All notes are Dalton's.]
- [2] Stephen L. Carter, Reflections of an Affirmative Action Baby (New York: Basic Books, 1991),47-49.
- [3] Sandy Grady, "Will He or Won't He?: Win or Lose, Presidential Pursuit by Cobo Powell Would Do America a Necessary Service," *Kansas City Star*, 24 April 1995; Thomas B. Edsall, "For Powell, Timing Could be Crucial: As Gulf War Hero Hints at 1996 Bid, Associates Look into Details," *Washington Post*, 6 April 1995; J. F. O. McAlhster, "The Candidate of Dreams," Time, 13 March 1995; Deroy Murdock, "Cohn Powell: Many Things to Many People," *Washington Times*, 16 January 1995; Doug Fischer, "U.S. Politics: War Hero Well-Placed to Become First Black President," *Ottawa Citizen*, 8 October 1994; "General Nice Guy: Profile Cohn Powell," *Sunday Telegraph*, 25 September 1994; Otto Kreisher, "As a Civilian, Powell's Options are Enviable," *San Diego Union-Tribune*, 26 September 1993.
- [4] Shelley E. Taylor, *Positive Illusions: Creative Self-Deception and the Healthy Mind* (New York: Basic Books, 1989), xi.
- [5] lbid., xi, 7,228-46.
- [6] lbid., xi.
- [7] Robert T. Carter, et al., "White Racial Identity Development and Work Values," *Journal of Vocational Behavior, Special Issue: Racial Identity and Vocational Behavior* 44, no. 2 (April 1.994):185-97.